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2 Jan 1951

Outline of Proposed Presentation on the Nature of ONE for Director  
of Training's Orientation and Indoctrination Program

(Formal presentation to last thirty minutes to be followed by no more than twenty minutes of questions.)

I. Administrative Structure of ONE

- A. Board of National Estimates
- B. Support Staff

II. Functions

A. Estimating

(1) What is an "estimate" in the language of intelligence? (Discussed as the speculative element of intelligence work; the attempt to apprise the present or foresee the future.)

(2) What is a "national" estimate?

(3) Method of making the national estimates; its consumers. Relationship of the national estimate to national foreign policy.

(4) Relationship of national estimates to the intelligence program of the federal government.

Not merely a relationship of "taking" from the IAC agencies but also a relationship of directing collection and research in the agencies. This leads to the second main function.

B. Coordinating (Coordinating at several levels)

(1) Simple coordination of interagency effort in making a given estimate.

(2) Next level: coordination of collection and research activities to fill gaps in the particular knowledge which is necessary for sounder given estimate.

(3) Next level: pointing out through appropriate authority to IAC agencies where their contribution to national estimates is not adequate to the requirements of national security.

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